

## West Yorkshire and Harrogate Health and Care Partnership (WY&H HCP) Programme for Local Maternity System Update

Friday, 27 April 2018  
Edition 1

This briefing paper has been produced to give you an update on the work of the WY&H HCP programme for the Local Maternity System. The intention is to share key messages with you every two months for you to cascade as appropriate. If they don't cover what you need please do not hesitate to get in touch with [Sonya.ainley@wakefieldccg.nhs.uk](mailto:Sonya.ainley@wakefieldccg.nhs.uk)

More information is also available at [www.wyhpartnership.co.uk](http://www.wyhpartnership.co.uk)

Thank you very much

>>>>>

### Background

Local Maternity Systems (LMS's) have been established, in line with Sustainability Transformation Partnership (STP) areas, to implement a Maternity Transformation Plan as set out in Better Births by the end of 2020/21. The Programme Management Office function of the West Yorkshire and Harrogate (WY&H) LMS transferred to the WY&H Care Partnership from 1<sup>st</sup> April 2018.

In delivering the Maternity Transformation Programme the values of *Better Births* need to be embedded. These are:-

- Make safety a thread running through everything
- Put women their partners and families at the centre of care
- Seek to give babies the best start in life
- Work on a multi-professional basis and across boundaries
- Value our staff
- Listen and build consensus
- Share best practice
- Learn from what does not work
- Empower and support local change

The seven themes of Better Births are:

- Personalised Care
- Safer Care
- Continuity of Carer
- Better Postnatal and Perinatal Mental Healthcare



- Working across boundaries
- Multi-professional working
- Payment system

## Local Maternity Systems

The vision of the WY&H LMS is to ensure women, their babies and their families can access the services they choose and need, as close to home as possible. The WY&H LMS will develop and nurture a culture which puts women and babies at the centre of care, supports multi-professionalism, values learning and has the safety of women and their babies as a golden thread throughout.

The role of LMS's is to bring together providers involved in maternity and neonatal care including the ambulance service and independent midwifery practices. It is important that the services are co-designed with women, their partners and communities.

One of the aims is to have one system, one ambition. Infrastructure will be put into place to support services to enable them to work together. New approaches to commissioning services will be developed that span organisational and service boundaries. Services will be commissioned that support personalisation, safety and choice. The LMS will be performance measured as a system rather than a place.

LMS's across the country will all be different and work at different paces. They will provide the opportunity to do something different and work closely with NHS England Clinical Network.

Robust governance, structure and leadership will be in place to enable transformational change.

## WY&H LMS developments to date

The WY&H LMS have already completed projects/work in a number of areas these include:-

- Stakeholder Analysis
- Workstreams established with clinical representation from across West Yorkshire & Harrogate
- Workforce Event which included Heads of Midwifery, Obstetricians and Neonatal Representatives to look at the ambitions of the WY&H LMS Workforce
- Having Service Users at the heart of the plan
  - Maternity Voices Partnership Network set up
  - Co-produced the WY&H LMS vision and plan
  - Development of a communication strategy with WY&H HCP Team
  - Partnership work with NHS England Clinical Network – Yorkshire & Humber
  - Maternity Health Needs Assessment
- Engagement Mapping Exercise
- Scoping Exercise with each Trust
  - Produced a programme plan

## NHS England Feedback on the WY&H LMS Plan (April 2018)

Excellent feedback was received from NHS England on the WY&H LMS Plan on 24 April 2018.

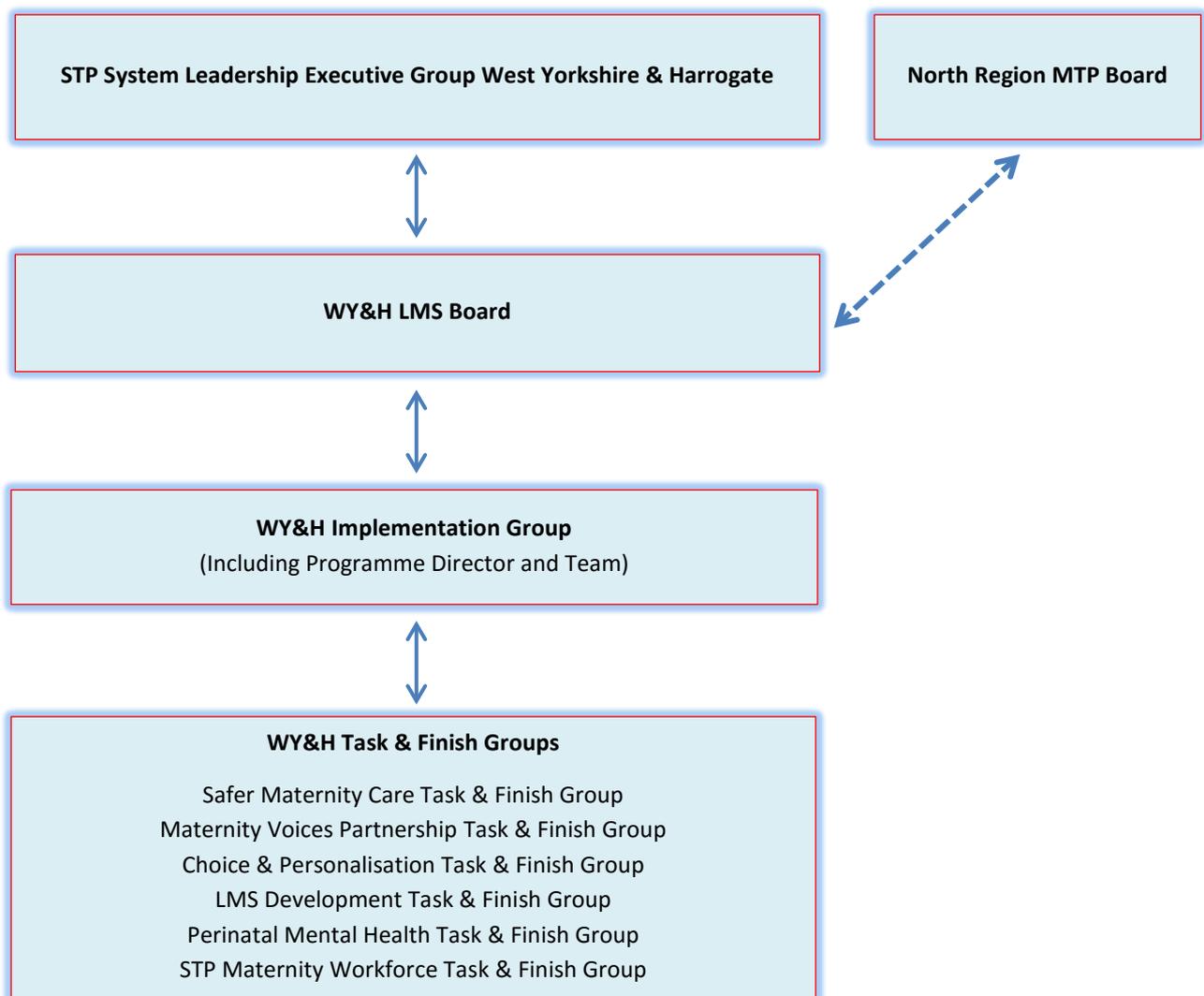
There are just two areas that are rated as amber and the LMS Partnership Office were already aware of the need to strengthen those areas. The areas are finance and continuity of care, these are challenges for all LMSs across the country. The WY&H LMS Plan is now seen as exemplar and our work is being shared nationally. There was recognition of the excellent demonstration of partnership working, locally regionally and nationally that has been included into the work carried out.

The challenge now begins as the programme moves into the implementation stage.

### Next steps

The work of the WY&H LMS continues to move at pace. New governance arrangements will be implemented ready to proceed with the implementation of the plan to make the WY&H LMS a reality rather than a concept. The diagram below outlines the new structure.

### WY&H LMS Structure



**General structure:** The WY&H LMS is now a work programme within the WY&H HCP. The WY&H LMS reports to the North Region Maternity Transformation Board for assurance.

**LMS Board:** Multidisciplinary Board with representation from across services including: Commissioning, Public Health, Y&H Clinical Networks and STP colleagues.

**LMS Implementation Group:** This Multi-Disciplinary group will monitor and manage the work of the task and finish groups, analyse the data that is being generated during the implementation and make any necessary changes to make the implementation more efficient.

Once project funding for 2018/19 has been confirmed by NHS England recruitment to the 'LMS Team' roles will begin. These will be a senior midwife, a data analyst, a public health consultant and some administration support.

Work on Implementation is commencing as follows:

**Safety:** Developing a LMS Safety Forum: implementing a Foetal Movement Pilot: Implementing a Maternal Enhanced Critical Care Project.

**Continuity of Care (CoC):** Each Trust in the LMS have agreed to run a CoC pilot.

**Public Health:** Smoking in Pregnancy Pathway development and implementation, working with the prevention programme on pre conceptual care.

A 'Clinical Summit Film' is currently being developed. This is in partnership with South Yorkshire & Bassetlaw LMS, Humber Coast and Vale LMS and the Yorkshire and Humber Clinical Network. The aim of the film is to inform clinicians about the work of the WY&H LMS. It is expected the film will be completed at the beginning of June 2018.

An Equality Impact Assessment is currently been commissioned to demonstrate that due regard has been given to equality and health inequalities by the WY&H LMS. This will link in with the delivery of the communication and engagement plan. Co-production work will continue with people who access services and the equality impact assessment will identify the different communities within the programme.

Further work in our six local areas (Bradford District and Craven; Calderdale, Harrogate, Leeds, Kirklees, Wakefield) will be undertaken such as developing Community Hubs. Links are being strengthened with other priority programmes within the WY&H Health Care Partnership such as prevention and mental health.

**ENDS.**